Showscan 1990
Film Annual
Corporation Report

The Showscan Mission： To provide unparalleled moving images and experiences that stimulate，entertain and educate the public．

Fiscal 1990 was a pivotal year in the history of Showscan. ${ }^{\circledR}$ It was a year during which our Dynamic Motion Simulator ${ }^{\text {TM }}$ (DMS) came of age, attracting record attendance at venues around the world. It was a year during which we sold our first two American DMSs, which recently opened at the new Excalibur Hotel and Casino in Las Vegas. It was a year that marked the completion of the final stages of the Showscan® ${ }^{\circledR}$ production equipment and technology and saw significant Showscan@ accomplishments in the field of high-definition television (HDTV), including the introduction of our film-to-video Telecine Projector. It was a year that witnessed the expansion of our film library with three new DMS rides and two specialty films, "Call from Space" and "The Magic Balloon."

Revenue for the year was a record $\$ 22.7$ million with a loss of $\$ 2.0$ million ( $\$ 0.69$ loss per share), compared to last year's revenue of $\$ 9.8$ million with a net loss of $\$ 2.9$ million ( $\$ 0.99$ loss per share). Royalty and licensing revenue reached $\$ 1.9$ million, a 22 percent increase over last year; most importantly, Showscan® reported its first annual positive operating cash flow (earnings before depreciation and amortization, interest and taxes) of $\$ 1.6$ million.

## Technology Advances

We completed the final steps in our film production technology this year: the CP-65 cameras were quieted and "blimped" for filming a close-up sequence without recording the sound of the camera; and 2,500 foot magazines were developed, giving a director the same amount of running time in Showscan ${ }^{\circledR}$ without reloading the camera, as he or she has currently with 35 mm .

During the year, we also expanded our special effects capability and added slow motion, using Vistavision ${ }^{\circledR}$ converted to and incorporated in Showscan® Now, special effects for Showscan ${ }^{\circledR}$ films can be created by all of the major special effect "houses" not just those equipped for 70 mm .

Also important was the development, under an R\&D contract with Zenith, of the Telecine Projector, which allows Showscan® films, as well as all 70 mm and 35 mm films, to be transferred directly to all television formats, including HDTV. The Telecine Projector, when combined with our ability to reduce Showscan ${ }^{\circledR}$ $70 \mathrm{~mm} / 60$ frames-per-second to $35 \mathrm{~mm} / 24$ frames-per-second, now makes Showscan ${ }^{(®)}$ films available for distribution in all theater and video formats.

Other technological advances during the year included the introduction of touch-screen technology, streamlining DMS operation, and the development of an international diagnostic


DMS at Osaka Expo '90 at night; attracted 9,818 visitors one day of Golden Week, generating one-day box office gross of $\$ 44,000$.
modem network, which assists in troubleshooting field service and maintenance problems at DMS sites remote from headquarters.

We broadened our base of inventions, knowhow and experience in the high end of image creation through acquisition of three patents during fiscal 1990: (1) a Canadian patent on the Showscan® film process; (2) the third US patent on simulator rides; and (3) a US patent on our method of converting film from 60fps to 24 fps, a process which enables Showscan® film to be printed to conventional film for exhibition in conventional theaters.

## Image Technology

The viewers of the '90s insist on realism throughout the entire spectrum of their entertainment experiences. The media most in demand-television, movies, electronic games, animated or simulated "experiences"-are intimately involved in the ways in which modern people relate to the world around them.
But though the media has made strides in immediacy, quality and clarity of image presentation, some of their most basic technologies had not been substantially revised or rethought for decades until the development of the Showscan® $70 \mathrm{~mm} / 60$ fps film process and technology.

A prime example of archaic technology is the currently used $35 \mathrm{~mm} / 24 \mathrm{fps}$ standard for filming and projecting motion pictures, which was established before sound came to the movies, and has been refined but never radically changed since the early 1920s. It still conveys images at a threshold considerably below the visual capabilities of viewers, and forfeits the sense of reality in motion that even videotape bestows.

But while today's videotape conveys a more realistic sense of motion, it too is locked into a standard long since outdated: the NTSC television broadcast standard, largely unchanged since the early 1950s.
Showscan® breaks through the technology barriers that previously limited the scope and depth of realism in visual entertainment. Today, Showscan ${ }^{\circledR}$ is a leading provider of new image technologies, and is active in high-resolution film techniques, experiential simulation, and high-definition television (HDTV).

Unlike primitive efforts at ultra-real film, such as the old 3-D films, Showscan® films have no "gimmick." No glasses. No parabolic screen to distort the edges of the picture. № multiple-camera images to align. Showscan ${ }^{( }$ film is projected in theaters from a single, largely standard, 70 mm projector onto a standard movie screen. The secret lies in the rate at which images are projected ( 60 fps ).

Your mind perceives the world, biologists tell us, at a rate equivalent to 60 fps of film. In Showscan® ${ }^{(8)}$ specialty theaters, Showscan ${ }^{\circledR}$ replicates this absorption rate and convinces your brain that what you see is "real." Showscan@ ${ }^{\oplus}$ draws the audience through a "window" into the center of the action depicted on the screen. Viewers are no longer passive observers, but become active participants in experiential entertainment. Showscan®'s realism is at the heart of our entire range of current and future products.

## Experiential Simulation

When you ride a Showscan® "roller-coaster" -in a comfortable seat in a darkened DMSyou will swear you feel the wind in your face and a bottomless pit in your stomach as you race down that first hill.

Chills and thrills have always been soughtafter aspects of entertainment. We look for them in movie car chases, roller coasters, parachute drops and simulated experiences such as "fake" earthquakes and shark attacks.

Beginning with the first theme parks in the 1950s and 1960s, and continuing with the impact of video- and film-based special effects in the 1970s, the amusement industry has capitalized on the excitement of live-action experiences duplicated in simulated environments.

Enter the Showscan ${ }^{\circledR}$ DMS (Dynamic Motion Simulator), a product of three technologies: ultra-real $70 \mathrm{~mm} / 60$ fps Showscan® images, synchronization by sophisticated computer programming and motion platforms or seats that accentuate the psychogenic "reality" that DMS presents.
DMS provides not only a nerve- and com-posure-shattering raid on the body's supply of adrenalin, it offers amusement operators a flexibility that no other simulation system can approach. Why? Because, through the use of our electronic projector and touch-screen technology, the standard DMS can switch from roller-coaster to runaway train to high-speed car chase at the pressing of a button. And, importantly, a Showscan ${ }^{\circledR}$ DMS takes up far less valuable real estate than the comparable "real" rides, so that revenue per square foot can be much higher with a DMS than with, for example, a major roller-coaster. Our DMS equipment is field-tested and reliable, providing its operator with continuous attraction operation without regard to changing or regional weather conditions. Insurance costs are also significantly lower, since DMS "riders" remain stationary and experience the sensa-tions-but not the risks-of thrill rides. Showscan ${ }^{\circledR}$ has sold more than twenty DMS


Pilot DMS in Kanazawa, Japan; opened in July 1989 by Imagine Japan, Inc.

gramming of HDTV in the second half of the 1990s and beyond.

## What Does the Future Hold?

Our increasing knowledge of our technology, products and markets provides us with a better understanding of our mission: to provide unparalleled moving images and experiences that stimulate, entertain and educate the public. The breadth of this mission has led us to ask our stockholders to approve a change in the name of the company to "Showscan® Corporation."

Our sales approach has become more active than reactive due to our outstanding DMS market acceptance:

- The 100 -seat DMS installation in the "Spark Scan" complex at Expo '90 in Osaka opened in April and averaged 7,600 daily visitors in early May. Operating at $84 \%$ of capacity, the DMS attracted 9,818 visitors in just one day. - The 45-seat DMS at Futuroscope in Poitiers, France, after attracting nearly 610,000 DMS patrons last year ( $84 \%$ of all Park visitors), has now entered its third season. Averaging 99 shows per day, it drew nearly 18,000 patrons in the first week of the new season, and in one day, 6,300 of the 8,000 total Park attendees rode it with an average of 13 shows per hour. - Lotte World in Seoul installed a 90-seat DMS in July 1989, and through April 1990 over 570,000 patrons have ridden it with per-ride occupancy rates as high as 79\%.
- The first DMS installation in Japan at Himeji Central Park near Osaka opened in late 1989. The 50-seat DMS draws nearly $33 \%$ of all Park patrons despite bearing the Park's most expensive ticket price of US\$7.00, while other rides at Himeji draw only $20 \%$.
- Circus Circus' new 4,032-room Excalibur Hotel/Casino in Las Vegas, the largest in the world, opened its two 45-seat DMSs ("Magic Motion Machines") in mid-June 1990 as an integral part of its 500,000 square foot "Fantasy Faire" family-entertainment complex.

Our relationship with Intamin, the supplier of the DMS seats, has been extended indefinitely and together we are exploring new concepts for simulation.
Specialty Theater attractions and feature films remain an important aspect of our future marketing strategies. With the expansion of our "specialty film" library during the past year, the completion of our film production technologies, and the integration of standard special effects and slow motion techniques into Showscan, ${ }^{\circledR}$ we are well positioned to pursue the opportunities available in these promising market segments.
The heart of Showscan ${ }^{( }$'s business will continue to be the exciting DMS family of prod-


DMS and Specialty
Theater located at
Futuroscope in
Poitiers, France; now
in its third season of
operation; the DMS
attracted more than
610,000 people or
84\% of all park
patrons last season.

ucts. Royalty and licensing fees will grow from the record fiscal 1990 level in proportion to the progress we make in increasing the size of our installed base.

There can never be any guarantees about the future, but we believe that the growing evidence of audience and attendance figures will encourage potential DMS operators and accelerate the pace of DMS installations. With average installation prices exceeding \$1 million apiece, DMS sales cycles should be favorably impacted by the ability to visit well-attended reference sites in three major areas of the world: Asia, the United States and Europe. Our marketing and sales personnel are finding that potential customers are better able to visualize their own uses and returns from DMS when they see one of the successful installations now "up and running."

Our business goals for fiscal 1991 are to expand the installed base of Showscan ${ }^{\circledR}$ attractions and to augment our film and thrill ride libraries. We will also prepare for future markets by expanding our participation in HDTV development projects, and by continuing to explore image technology applications. If we are able to achieve these goals, we will quickly reach the time when we can report consistent profitability. We look forward to reporting favorable results to you next year.

Our thanks are due to all who have helped in the progress of the past year, including our hard-working employees, our enthusiastic customers, our vendors and shareholdersand the millions who thus far have visited Showscan ${ }^{\oplus}$ attractions around the world.

Sincerely,

Proprietary CP-65
Showscan camera with 2,500 ft. cassette-type
film magazines;
"blimped" version has a noise level of less than 30db, thus capable of filming with "sync" sound at 60fps.


Specialty Theater located at the Niagara Reservation Interpretive Center in Niagara Falls, New York; specialty film "Niagara Magic" produced for this venue.

Roy H. Aaron
President and Chief Executive Officer

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